

Alberta Municipalities 2024 Business Plan



The annual business plan outlines the specific initiatives that will be carried out for each of the strategies. Some initiatives support multiple strategies. The business plan contains Key Performance Indicators (KPIs) to measure performance against the goals.

- Approved December 14, 2023



Critical Success Factor: Member

Outcome: Recognized as the leader in municipal solutions through partnerships and innovation

Strategies:

1.1 Engage with members to prioritize and build common solutions that strengthen municipalities

1.2 Advance member needs through informing and advocating to governments and external stakeholders to enhance understanding and build support for municipal solutions

1.3 Support members through education, communication and resources to address municipal challenges and opportunities

1.4 Increase member understanding and awareness of the benefits of membership and the linkages between business and advocacy services

Initiatives:

Fostering a Culture of Respect

Strategies 1.3, 1.4

Help to advance a positive culture including women/gender minority in municipal politics, which enables productive engagement among council, administration, and the public. This includes development of resources for the 2025 municipal election and promotion of the Common Ground initiative.

Welcoming and Inclusive Communities (WIC)

Strategies 1.1, 1.2, 1.3, 1.4

Explore opportunities to integrate a WIC lens in all committee activities. Create a community of practice for WIC champions to connect quarterly for peer-to-peer learning. Explore opportunities to secure new WIC funding.

Broadband

Strategies 1.1, 1.2, 1.3, 1.4

Support advocacy on improved access to broadband

Local Government Fiscal Framework

Strategies 1.1, 1.2, 1.3, 1.4

Analysis and advocacy to seek an increase in the LGFF Capital funding amount. Advocacy and communication with members on the allocation formulas for LGFF Capital and LGFF Operating.

Police Funding Model

Strategies 1.1, 1.2, 1.3, 1.4

Providing feedback on behalf of ABmunis members regarding the renewal of the police funding model.

Property Assessment and Taxation

Strategies 1.2, 1.3, 1.4

Analysis and advocacy during Municipal Affairs' review of regulated assessment models and the province's assessment of the feasibility to change education property taxes to support municipalities.

Expansion of Municipal Financial Tools and Financial Health

Strategies 1.1, 1.2, 1.4

Analysis and advocacy related to provincial and municipal property taxes, alternative revenue sources, municipal bonds, and provincial budget. This includes work on municipal finance related resolutions and education to members and leveraging FCMs Fiscal Framework initiative.

Police Act Regulations

Strategies 1.1, 1.2, 1.3, 1.4

Providing feedback on behalf of ABmunis members regarding the new Police Act regulations.

Implementation of Extended Producer Responsibility (EPR) Programs in Alberta

Strategies 1.1, 1.4, 2.3

The focus on 2023-2024 will be to assist municipalities through ARMA's registration process and negotiations with PROs for the transfer of recycling responsibility.

Critical Success Factor: Member (continued)

Outcome: Recognized as the leader in municipal solutions through partnerships and innovation

Strategies:

1.1 Engage with members to prioritize and build common solutions that strengthen municipalities

1.2 Advance member needs through informing and advocating to governments and external stakeholders to enhance understanding and build support for municipal solutions

1.3 Support members through education, communication and resources to address municipal challenges and opportunities

1.4 Increase member understanding and awareness of the benefits of membership and the linkages between business and advocacy services

Initiatives:

Asset Management

Strategies 1.1, 1.3

Provide asset management training for elected officials and administrators. Promote asset management as a tool to improve infrastructure decision making.

Future of Municipal Government

Strategies 1.3, 1.4

Support municipalities to implement key recommendations that came out of the Future of Municipal Government papers to enable municipalities to build thriving communities. Key focus will be on supporting municipalities to take action based on ABmunis' Recommendations on the Future of Intermunicipal Collaboration.

Future of the Peer Network

Strategies 1.1, 1.3, 1.4

Work with RMA, ARMAA, and LGAA to assess opportunities to restructure the Peer Network to be a more effective and value-add service. Develop a plan to use the shared Peer Network grant.

Local Authorities Election Act (LAEA)

Strategies 1.1, 1.2, 1.3, 1.4

Advocacy related to the Government of Alberta's plan to update the LAEA and use the opportunity to advocate for municipal priorities.

Municipal-Indigenous Relations

Strategies 1.1, 1.3

Support ABmunis "Organizational Readiness Framework to Build Respectful Relations with Indigenous".

Access to Health Care Outside Metropolitan Areas

Strategies 1.1, 1.3

Build and leverage relationships with health organizations to advocate for improved physician attraction and retention, integration of Nurse Practitioners, and improved ambulance response times.

Review, Develop and Updating Existing Water Policies

Strategies 1.1, 1.4, 2.3

Prioritize water policy development with intent to explore and update one water policy each year, developing policy option and recommendations to the Board.

Member Segment Engagement

Strategies 1.1, 1.2, 1.4

Investigate and implement specific member segment engagement activities to ensure the different perspectives of our membership are heard.

Affordable Housing and Homelessness

Strategies 1.1, 1.3

Advocating for improved access to affordable housing, as well as the supports and services needed to maintain housing and prevent homelessness.