

# Agenda

## President's Summit on the Future of Municipal Government

March 29 and 30, 2023  
Westin Hotel Edmonton  
2nd Floor Ballroom

### Wednesday, March 29

Time	Description
9:00 a.m.	Registration opens, coffee and pastries provided
10:00 a.m.	<p><b>Welcome - Why, What, Who and How</b></p> <p>President Heron will provide background on the Future of Municipal Government project, what we have learned so far, what's coming next for the project, and what we hope to accomplish together through the Summit.</p>
10:15 a.m.	<p><b>The Future is Engaged</b></p> <p>Facilitator Shawn Bravender will provide the rules of engagement for the day and lead a brief interactive exercise to show who is represented in the room.</p>
10:35 a.m.	<p><b>The Future is Collaborative</b></p> <p>Professor Sandeep Agrawal will provide an overview of recommendations in his paper 'Local Governance in Alberta: Principles, Options, and Recommendations' and share his thoughts on initial feedback from municipalities.</p>
11:00 a.m.	<p><b>The Future is Facilitated: the role of facilitation, mediation, and arbitration in supporting intermunicipal relationships</b></p> <p>By its nature, successful collaboration requires effective dispute resolution processes. Practitioners will share their experience with the role that facilitation, mediation, and arbitration can play in intermunicipal collaboration and provide tips and real-world examples of how to build strong relationships, avoid conflict and effectively address conflict when it does occur. Featuring:</p> <ul style="list-style-type: none"> <li>• Carol Zukiwski, Q.Arb, Counsel, RMRF</li> <li>• Bill Diepeveen, Principal, Bill Diepeveen Mediation Associates</li> </ul>
11:55 a.m.	<b>Q&amp;A</b>
12:15 p.m.	<b>Lunch</b>
1:15 p.m.	<p><b>Table Discussion</b></p> <p>Sample questions:</p> <ul style="list-style-type: none"> <li>• What are your thoughts on the information presented on dispute resolution processes? <ul style="list-style-type: none"> <li>○ What has worked well in your municipality to build relationships and resolve disputes?</li> <li>○ What dispute resolution resources do you most need?</li> </ul> </li> </ul>

1:45 p.m.	<b>Report back from discussion on dispute resolution processes</b>
1:55 p.m.	<b>Message from FCM President, Taneen Rudyk</b>
2:00 p.m.	<p><b>Cross Country Check-up Panel</b></p> <p>No matter how municipalities are structured within a province, some degree of intermunicipal collaboration is required. Representatives from municipal associations across Canada join President Heron for a discussion on what intermunicipal collaboration looks like in their province, the role of their provincial government in supporting municipalities, hard learned lessons and successes to adapt in Alberta.</p> <ul style="list-style-type: none"> <li>• Randy Goulden, President, SUMA</li> <li>• Denys Volkov, Executive Director, Association of Manitoba Municipalities (AMM)</li> <li>• Brittany Merrifield, Secretary/Treasurer, Union of Municipalities of New Brunswick (UMNB)</li> </ul>
3:00 p.m.	<b>Break</b>
3:15 p.m.	<b>Q&amp;A</b>
3:30 p.m.	<p><b>Table Discussion</b></p> <p>Sample Questions:</p> <ul style="list-style-type: none"> <li>• What are your thoughts on the information presented by the Cross-Country Check-up Panel? <ul style="list-style-type: none"> <li>○ What should be adapted and implemented in Alberta?</li> <li>○ What should be avoided?</li> </ul> </li> </ul>
4:00 p.m.	<b>Report Back</b>
4:10 p.m.	<b>Wrap up Comments</b>
4:15 p.m.	<b>Close</b>
	<b>Free Time</b>
5:30 p.m.	<b>Cocktails</b>
6:00 p.m.	<b>Dinner Stations (including Potato Bar and Carving Station!)</b>
7:00 p.m.	<p><b>The Future is Funny</b></p> <ul style="list-style-type: none"> <li>• Interactive sketch comedy</li> </ul>
7:30	<b>Closing Remarks and Networking</b>

Thursday, March 30

Time	Description
8:00 a.m.	Breakfast
9:00 a.m.	Welcome - what happened yesterday and what will happen today
9:15 a.m.	<p>Breakout sessions:</p> <p><b>One Big Happy Family? Opportunities and challenges for collaboration in metropolitan regions</b></p> <p>Join Don Iveson, former Mayor of Edmonton, Rod Shaigec, former Mayor of Parkland County and Paul Schulz, former CAO for Airdrie for an interactive discussion on regional collaboration in high growth areas.</p> <p>Topics will include:</p> <ul style="list-style-type: none"> <li>• Benefits and areas for improvement in the Growth Management Board model. <ul style="list-style-type: none"> <li>○ How does a region know if a GMB is right for it? What alternative models could be explored?</li> </ul> </li> <li>• How to address real and perceived power imbalances.</li> <li>• How to ensure accountability and transparency in complex regional negotiations?</li> <li>• When and how to invite partners to the regional table?</li> <li>• How to harness diverse interests and personalities to “hunt as a pack”?</li> <li>• How can cooperation in major growth areas be strengthened through changes in culture, legislation, policy and funding?</li> </ul> <p><b>Strathcona Room</b></p> <p><b>Working for the Win-win: Making community centered collaboration work</b></p> <p>Join Stephanie Gagnon of Maven Strategy and Chris Ulmer of Urban Systems, who have years of experience supporting municipalities throughout Alberta, for an interactive discussion on key factors for building and maintaining productive intermunicipal relationships that provide tangible benefits to Albertans over the long-term.</p> <ul style="list-style-type: none"> <li>• Building strong intermunicipal relationships</li> <li>• Data and asset management as the foundation for negotiation.</li> <li>• Establishing strong process for negotiation</li> <li>• When and how to engage the public</li> <li>• Opportunities for legislation, policy, and capacity building tools to better support collaboration</li> </ul> <p><b>Centennial Room</b></p> <p><b>Small but Mighty: Finding strength in collaboration</b></p> <p>Join municipal leaders from across Alberta for a discussion on how to navigate challenges that are faced when building collaborative relationships and structures that support thriving small communities.</p> <p>Panelists will share their experiences as a catalyst to draw out wisdom in the room.</p>

	<p>The panel features:</p> <ul style="list-style-type: none"> <li>• Jeff Shaw, CAO Town of Cardston on how despite going through a judicial review related to their ICF, the Town and County of Cardston have expanded their collaboration with innovative regional initiatives.</li> <li>• Mayor Barry Crane and CAO Shawn Patience of the newly formed Town of Diamond Valley will share lessons learned through the amalgamation process.</li> <li>• Mayor Kate Potter, Town of Sexsmith, and Councillor Anna Underwood, Town of Wembley, will share how their focus on strengthening council and regional relations has benefited their communities. One example they will highlight is their collaborative work on attracting and retaining healthcare professionals.</li> </ul> <p><b>Ballroom</b></p>
11:15	<b>Break and regroup in main room</b>
11:30 a.m.	<b>Tying it all together: Breakout session report back</b>
11:45 a.m.	<b>What I Learned by President Heron</b>
12:00 p.m.	<b>Lunch - transition to Municipal Leaders Caucus</b>